	TOP 25 PRIVATE EMPLOYERS IN MAINE BY AVERAGE MONTHLY EMPLOYMENT BY COUNTY (4TH QUARTER 2012)				
RANK	NAME	COUNTY	EMPLOYMENT RANGE	BUSINESS DESCRIPTION	
1	CENTRAL MAINE HEALTHCARE CORP	ANDROSCOGGIN	2,001 to 2,500	General medical and surgical hospitals	
2	T D BANK N A	ANDROSCOGGIN	1,501 to 2,000	Commercial banking	
3 4	ST MARY'S REGIONAL MEDICAL CTR WAL MART / SAM'S CLUB	ANDROSCOGGIN ANDROSCOGGIN	1,001 to 1,500 1,001 to 1,500	General medical and surgical hospitals Discount department stores	
5	L.L.BEAN, INC.	ANDROSCOGGIN	1,001 to 1,500	Retail sales	
6	BATES COLLEGE	ANDROSCOGGIN	501 to 1,000	Colleges and universities	
7	MURPHY HOMES INC, JOHN F	ANDROSCOGGIN	501 to 1,000	Residential developmental disability homes	
8	TAMBRANDS INC	ANDROSCOGGIN	1 to 500	Sanitary paper product manufacturing	
9	P.S.T. SERVICES, INC.	ANDROSCOGGIN	1 to 500	Other accounting services	
10	DINGLEY PRESS, THE	ANDROSCOGGIN	1 to 500	Commercial printing, except screen and books	
11	ST MARYS DYOUVILLE PAVILION	ANDROSCOGGIN	1 to 500	Nursing care facilities, skilled nursing	
12	ADECCO USA INC	ANDROSCOGGIN	1 to 500	Temporary help services	
13	PERRIER GROUP-POLAND SPRING	ANDROSCOGGIN	1 to 500	Bottled water manufacturing	
14 15	HANNAFORD BROS CO GREAT FALLS MARKETING	ANDROSCOGGIN ANDROSCOGGIN	1 to 500 1 to 500	Supermarkets and other grocery stores Telemarketing and other contact centers	
16	CLOVER MANOR INC	ANDROSCOGGIN	1 to 500	Nursing care facilities, skilled nursing	
17	PIONEER PLASTICS CORPORATION	ANDROSCOGGIN	1 to 500	Laminated plastics plate, sheet, and shapes	
18	TRI COUNTY MENTAL HEALTH SERVICES	ANDROSCOGGIN	1 to 500	Outpatient mental health centers	
19	ANDROSCOGGIN HOME CARE & HOSPICE	ANDROSCOGGIN	1 to 500	Home health care services	
20	LIBERTY MUTUAL GROUP INC	ANDROSCOGGIN	1 to 500	Direct property and casualty insurers	
21	SHAWS SUPERMARKETS INC	ANDROSCOGGIN	1 to 500	Supermarkets and other grocery stores	
22	LEPAGE BAKERIES, INC	ANDROSCOGGIN	1 to 500	Commercial bakeries	
23	UNITED PARCEL SERVICE INC	ANDROSCOGGIN	1 to 500	Couriers and express delivery services	
24	ALTERNATIVE SRVS-NORTHEAST INC	ANDROSCOGGIN	1 to 500	Residential developmental disability homes	
25	LAND O LAKES	ANDROSCOGGIN	1 to 500	Chicken egg production	
2	AROOSTOOK MEDICAL CENTER, THE TWIN RIVERS PAPER COMPANY LLC	AROOSTOOK AROOSTOOK	1,001 to 1,500 501 to 1,000	General medical and surgical hospitals Newsprint mills	
3	WAL MART / SAM'S CLUB	AROOSTOOK	501 to 1,000	Discount department stores	
4	MCCAIN FOODS USA INC	AROOSTOOK	501 to 1,000	Frozen fruit and vegetable manufacturing	
5	NORTHERN MAINE MEDICAL CENTER	AROOSTOOK	1 to 500	General medical and surgical hospitals	
6	HOULTON REGIONAL HOSPITAL	AROOSTOOK	1 to 500	General medical and surgical hospitals	
7	PARADIS SHOP 'N SAVE	AROOSTOOK	1 to 500	Supermarkets and other grocery stores	
8	CARIBOU NURSING HOME INC	AROOSTOOK	1 to 500	Nursing care facilities, skilled nursing	
9	NORTHERN MAINE GENERAL	AROOSTOOK	1 to 500	Nursing care facilities, skilled nursing	
10	COMMUNITY LIVING ASSOCIATION	AROOSTOOK	1 to 500	Services for the elderly and disabled	
11	AROOSTOOK MENTAL HEALTH SERVICES IN	AROOSTOOK	1 to 500	Outpatient mental health centers	
12	BURRELLES INFORMATION SERVICES LLC	AROOSTOOK	1 to 500	All other information services	
13 14	AROOSTOOK HOME HEALTH SERVICES CIRCLE K	AROOSTOOK AROOSTOOK	1 to 500 1 to 500	Home health care services Gasoline stations with convenience stores	
15	COLUMBIA FOREST PRODUCTS INC	AROOSTOOK	1 to 500	Hardwood veneer and plywood manufacturing	
16	MADIGAN ESTATES	AROOSTOOK	1 to 500	Nursing care facilities, skilled nursing	
17	SMITH & WESSON CORP	AROOSTOOK	1 to 500	Small arms and ordnance manufacturing	
18	KATAHDIN TRUST CO	AROOSTOOK	1 to 500	Commercial banking	
19	MAINE MUTUAL FIRE INSURANCE CO	AROOSTOOK	1 to 500	Direct property and casualty insurers	
20	FRASER TIMBER LIMITED	AROOSTOOK	1 to 500	Sawmills	
21	CAREER SYSTEMS DEVELOPMENT CORP	AROOSTOOK	1 to 500	Other technical and trade schools	
22	PINES HEALTH SERVICES INC	AROOSTOOK	1 to 500	Offices of physicians, except mental health	
23	SITEL OPERATING CORPORATION	AROOSTOOK	1 to 500	Telemarketing and other contact centers	
24	AROOSTOOK AREA AGENCY ON AGING INC	AROOSTOOK	1 to 500	Services for the elderly and disabled	
25 1	CENTRAL AROOSTOOK ASSOCIATION MAINE MEDICAL CENTER	AROOSTOOK CUMBERLAND	1 to 500 6,001 to 6,500	Services for the elderly and disabled General medical and surgical hospitals	
2	L.L.BEAN, INC.	CUMBERLAND	5,001 to 5,500	Retail sales	
3	UNUM PROVIDENT	CUMBERLAND	2,501 to 3,000	Direct life insurance carriers	
4	HANNAFORD BROS CO	CUMBERLAND	2,501 to 3,000	Supermarkets and other grocery stores	
5	MERCY HOSPITAL	CUMBERLAND	1,501 to 2,000	General medical and surgical hospitals	
6	WAL MART / SAM'S CLUB	CUMBERLAND	1,001 to 1,500	Discount department stores	
7	T D BANK N A	CUMBERLAND	1,001 to 1,500	Commercial banking	
8	BOWDOIN COLLEGE	CUMBERLAND	1,001 to 1,500	Colleges and universities	
9	MID COAST HOSPITAL	CUMBERLAND	1,001 to 1,500	General medical and surgical hospitals	
10	IDEXX LABORATORIES INC	CUMBERLAND	501 to 1,000	Pharmaceutical preparation manufacturing	
11	SHAWS SUPERMARKETS INC	CUMBERLAND	501 to 1,000	Supermarkets and other grocery stores	
12	ATTENDANT SERVICES INC MARTINS POINT HEALTH CARE CENTER	CUMBERLAND CUMBERLAND	501 to 1,000	Services for the elderly and disabled Offices of physicians, except mental health	
14	FAMILY PRACTICE CENTER	CUMBERLAND	501 to 1,000 501 to 1,000	Offices of physicians, except mental health	
15	FAIRCHILD SEMICONDUCTOR CORP	CUMBERLAND	501 to 1,000	Semiconductors and related device mfg.	
16	GOODWILL INDUSTRIES OF NORTHERN N E	CUMBERLAND	501 to 1,000	Vocational rehabilitation services	
17	WRIGHT EXPRESS CORPORATION	CUMBERLAND	501 to 1,000	Financial transaction processing and clearing	
18	FAIRPOINT COMMUNICATIONS	CUMBERLAND	501 to 1,000	Telemarketing and other contact centers	
19	SPURWINK SERVICES INCORPORATED	CUMBERLAND	501 to 1,000	Other individual and family services	
20	TIME WARNER	CUMBERLAND	501 to 1,000	Wired telecommunications carriers	
21	S D WARREN	CUMBERLAND	501 to 1,000	Paper, except newsprint, mills	
22	IDEXX OPERATIONS INC	CUMBERLAND	501 to 1,000	Druggists' goods merchant wholesalers	
23	ST JOSEPHS COLLEGE	CUMBERLAND	501 to 1,000	Colleges and universities	
24	TEXAS INSTRUMENTS INCORPORATED	CUMBERLAND	501 to 1,000	Semiconductors and related device mfg.	
25	INTERMED PA	CUMBERLAND	1 to 500	Offices of physicians, except mental health	
1	VERSO PAPER CORP.	FRANKLIN	1,001 to 1,500	Paper, except newsprint, mills	

	TOP 25 PRIVATE EMPLOYERS IN MAINE BY AVERAGE MONTHLY EMPLOYMENT BY COUNTY (4TH QUARTER 2012)				
RANK	NAME	COUNTY	EMPLOYMENT RANGE	BUSINESS DESCRIPTION	
2	FRANKLIN MEMORIAL HOSPITAL	FRANKLIN	501 to 1,000	General medical and surgical hospitals	
3 4	SUGARLOAF MOUNTAIN CORP WAL MART / SAM'S CLUB	FRANKLIN FRANKLIN	1 to 500 1 to 500	Skiing facilities	
5	JARDEN PLASTIC SOLUTIONS	FRANKLIN	1 to 500	Discount department stores All other plastics product manufacturing	
6	HANNAFORD BROS CO	FRANKLIN	1 to 500	Supermarkets and other grocery stores	
7	LEAP	FRANKLIN	1 to 500	Services for the elderly and disabled	
8	NORTH COUNTRY ASSOC INC	FRANKLIN	1 to 500	Nursing care facilities, skilled nursing	
9	SYKES ENTERPRISES INC	FRANKLIN	1 to 500	Telemarketing and other contact centers	
10	SANDY RIVER CENTER	FRANKLIN	1 to 500	Nursing care facilities, skilled nursing	
11	CARE & COMFORT	FRANKLIN	1 to 500	Home health care services	
12	BARCLAYS SERVICES LLC	FRANKLIN	1 to 500	Telemarketing and other contact centers	
13	FRANKLIN SAVINGS BANK	FRANKLIN	1 to 500	Savings institutions	
14	TRANTEN'S FAMILY SHURFINE	FRANKLIN	1 to 500	Supermarkets and other grocery stores	
15 16	MAINE WOOD TURNING INC MCDONALDS	FRANKLIN FRANKLIN	1 to 500 1 to 500	Miscellaneous wood product manufacturing Limited-service restaurants	
17	RSU 78	FRANKLIN	1 to 500	Elementary and secondary schools	
18	ARAMARK CAMPUS LLC	FRANKLIN	1 to 500	Food service contractors	
19	MAINELY TREES INC	FRANKLIN	1 to 500	Logging	
20	RANOR INC	FRANKLIN	1 to 500	Nonresidential plumbing and HVAC contractors	
21	CARRABASSETT VALLEY ACADEMY	FRANKLIN	1 to 500	Elementary and secondary schools	
22	SKILLS INC	FRANKLIN	1 to 500	Residential developmental disability homes	
23	SADDLEBACK INC	FRANKLIN	1 to 500	Skiing facilities	
24	ANDROSCOGGIN HOME CARE & HOSPICE	FRANKLIN	1 to 500	Home health care services	
25	STRATTON LUMBER INC	FRANKLIN	1 to 500	Sawmills	
1	JACKSON LABORATORY	HANCOCK	1,001 to 1,500	Research and development in biotechnology	
2	MAINE COAST REGIONAL HEALTH FACILIT VERSO PAPER CORP.	HANCOCK	501 to 1,000	General medical and surgical hospitals	
3 4	MT DESERT ISLAND HOSPITAL	HANCOCK HANCOCK	501 to 1,000 1 to 500	Paper, except newsprint, mills General medical and surgical hospitals	
5	WAL MART / SAM'S CLUB	HANCOCK	1 to 500	Discount department stores	
6	HANNAFORD BROS CO	HANCOCK	1 to 500	Supermarkets and other grocery stores	
7	BLUE HILL MEMORIAL HOSPITAL	HANCOCK	1 to 500	General medical and surgical hospitals	
8	HINCKLEY COMPANY LLC, THE	HANCOCK	1 to 500	Boat building	
9	COLLEGE OF THE ATLANTIC	HANCOCK	1 to 500	Colleges and universities	
10	FAIRFIELD INN	HANCOCK	1 to 500	Hotels and motels, except casino hotels	
11	NORTH COUNTRY ASSOC INC	HANCOCK	1 to 500	Nursing care facilities, skilled nursing	
12	BAR HARBOR BANKSHARES	HANCOCK	1 to 500	Commercial banking	
13	BAR HARBOR INN	HANCOCK	1 to 500	Hotels and motels, except casino hotels	
14 15	KIDSPEACE NEW ENGLAND	HANCOCK	1 to 500	Other residential care facilities	
16	ELLSWORTH BUILDERS SUPPLY INC DOWNEAST HORIZONS INC	HANCOCK HANCOCK	1 to 500 1 to 500	Home centers Residential developmental disability homes	
17	MCDONALDS	HANCOCK	1 to 500	Limited-service restaurants	
18	HOME DEPOT USA INC	HANCOCK	1 to 500	Home centers	
19	DEAD RIVER COMPANY	HANCOCK	1 to 500	Fuel dealers	
20	ISLAND NURSING HOME INC	HANCOCK	1 to 500	Nursing care facilities, skilled nursing	
21	DARLING'S	HANCOCK	1 to 500	New car dealers	
22	DOWN EAST FAMILY YMCA	HANCOCK	1 to 500	Civic and social organizations	
23	ELRCARE MAINE LLC	HANCOCK	1 to 500	Assisted living facilities for the elderly	
24	BIRCHWOOD LIVING CENTER	HANCOCK	1 to 500	Residential developmental disability homes	
25	SHAWS SUPERMARKETS INC	HANCOCK	1 to 500	Supermarkets and other grocery stores	
1	MAINEGENERAL MEDICAL CTR	KENNEBEC	2,501 to 3,000	General medical and surgical hospitals Colleges and universities	
3	COLBY COLLEGE HANNAFORD BROS CO	KENNEBEC KENNEBEC	501 to 1,000 501 to 1,000	Supermarkets and other grocery stores	
4	WAL MART / SAM'S CLUB	KENNEBEC	501 to 1,000 501 to 1,000	Discount department stores	
5	PINE STATE TRADING COMPANY	KENNEBEC	501 to 1,000	Tobacco and tobacco product merch. whis.	
6	HOME CARE FOR MAINE	KENNEBEC	501 to 1,000	Services for the elderly and disabled	
7	INLAND HOSPITAL	KENNEBEC	501 to 1,000	General medical and surgical hospitals	
8	HUHTAMAKI INC	KENNEBEC	1 to 500	All other converted paper product mfg.	
9	T MOBILE USA INC	KENNEBEC	1 to 500	Telemarketing and other contact centers	
10	MAINEGENERAL REHAB & NURSING	KENNEBEC	1 to 500	Nursing care facilities, skilled nursing	
11	ASSISTANCE PLUS	KENNEBEC	1 to 500	Services for the elderly and disabled	
12	CENTRAL MAINE POWER CO	KENNEBEC	1 to 500	Electric power distribution	
13	MCDONALDS	KENNEBEC	1 to 500	Limited-service restaurants	
14	N R F DISTRIBUTORS INC	KENNEBEC KENNEBEC	1 to 500	Offices of physicians, except mental health	
15 16	MID STATE MACHINE PRODUCTS INC	KENNEBEC	1 to 500 1 to 500	Home furnishing merchant wholesalers Machine shops	
17	KENNEBEC BEHAVIORAL HEALTH	KENNEBEC	1 to 500	Outpatient mental health centers	
18	PROGRESSIVE DISTRIBUTORS INC	KENNEBEC	1 to 500	Druggists' goods merchant wholesalers	
19	MOUNT ST JOSEPH NURSING HOME	KENNEBEC	1 to 500	Nursing care facilities, skilled nursing	
20	EMPLOYMENT SPECIALISTS OF MAINE INC	KENNEBEC	1 to 500	Services for the elderly and disabled	
21	GOODWILL INDUSTRIES OF NORTHERN N E	KENNEBEC	1 to 500	Vocational rehabilitation services	
22	TRC ENGINEERS LLC	KENNEBEC	1 to 500	Engineering services	
23	ALCOM INC	KENNEBEC	1 to 500	Travel trailer and camper manufacturing	
24	HOME DEPOT USA INC	KENNEBEC	1 to 500	Home centers	
25	SHAWS SUPERMARKETS INC	KENNEBEC	1 to 500	Supermarkets and other grocery stores	
1	PENOBSCOT BAY MEDICAL CENTER	KNOX	501 to 1,000	General medical and surgical hospitals	
2	O'HARA CORPORATION	KNOX	1 to 500	Finfish fishing	

			ONTHLY EMPLOYMENT BY COUNT		
RANK	NAME	COUNTY	EMPLOYMENT RANGE	BUSINESS DESCRIPTION	
3 4	HANNAFORD BROS CO FISHER ENGINEERING	KNOX KNOX	1 to 500 1 to 500	Supermarkets and other grocery stores Construction machinery manufacturing	
5	BOSTON FINANCIAL DATA SERVICES INC	KNOX	1 to 500	Telemarketing and other contact centers	
6	SAMOROCK LLC	KNOX	1 to 500	Hotels and motels, except casino hotels	
7	CAMDEN NATIONAL CORPORATION	KNOX	1 to 500	Commercial banking	
8	QUARRY HILL	KNOX	1 to 500	Nursing care facilities, skilled nursing	
9	WAL MART / SAM'S CLUB	KNOX	1 to 500	Discount department stores	
10 11	F M C CORPORATION MARITIME ENERGY	KNOX KNOX	1 to 500 1 to 500	All other miscellaneous food manufacturing Fuel dealers	
12	LOWES HOME CENTERS INC	KNOX	1 to 500	Home centers	
13	PENOBSCOT BAY YMCA	KNOX	1 to 500	Civic and social organizations	
14	NORTH END COMPOSITES LLC	KNOX	1 to 500	Boat building	
15	DRAGON PRODUCTS COMPANY LLC	KNOX	1 to 500	Ready?mix concrete manufacturing	
16	SHAWS SUPERMARKETS INC	KNOX	1 to 500	Supermarkets and other grocery stores	
17 18	COASTAL OPPORTUNITIES INC HOME DEPOT USA INC	KNOX KNOX	1 to 500 1 to 500	Vocational rehabilitation services Home centers	
19	WINDWARD GARDENS	KNOX	1 to 500	Nursing care facilities, skilled nursing	
20	CAMDEN NATIONAL BANK	KNOX	1 to 500	Commercial banking	
21	KNO-WAL-LIN HOME & HOSPICE INC	KNOX	1 to 500	Home health care services	
22	LYMAN MORSE BOATBUILDING CO INC	KNOX	1 to 500	Boat building	
23	LINDA BEANS PERFECT MAINE	KNOX	1 to 500	Full-service restaurants	
24 25	LIE-NIELSEN TOOLWORKS INC	KNOX KNOX	1 to 500 1 to 500	Saw blade and handtool manufacturing Offices of physicians, except mental health	
1	PENOBSCOT BAY PHYSICIANS & ASSOCIAT MILES MEMORIAL HOSPITAL	LINCOLN	1 to 500 1 to 500	General medical and surgical hospitals	
2	COVES EDGE INC	LINCOLN	1 to 500	Nursing care facilities, skilled nursing	
3	HANNAFORD BROS CO	LINCOLN	1 to 500	Supermarkets and other grocery stores	
4	ST ANDREWS HOSPITAL & HEALTHCARE	LINCOLN	1 to 500	General medical and surgical hospitals	
5	THE FIRST	LINCOLN	1 to 500	Commercial banking	
6	MOBIUS INC	LINCOLN	1 to 500	Vocational rehabilitation services	
7	UMBRELLA MENTAL HEALTH SERVICES	LINCOLN	1 to 500	Offices of mental health practitioners	
8 9	RENY INC, R H LINCOLN ACADEMY	LINCOLN	1 to 500 1 to 500	Discount department stores Elementary and secondary schools	
10	MASTERS MACHINE CO	LINCOLN	1 to 500	Precision turned product manufacturing	
11	BREAK OF DAY MENTAL HEALTH INC	LINCOLN	1 to 500	Services for the elderly and disabled	
12	THE LINCOLN HOME	LINCOLN	1 to 500	Assisted living facilities for the elderly	
13	WASHBURN & DOUGHTY ASSOC INC	LINCOLN	1 to 500	Ship building and repairing	
14	HODGDON YACHTS	LINCOLN	1 to 500	Boat building	
15 16	RYNEL INC LINCOLN COUNTY HEALTH CARE INC	LINCOLN	1 to 500 1 to 500	Urethane and other foam product manufacturing Office administrative services	
17	N C HUNT INC	LINCOLN	1 to 500	Sawmills	
18	CHEWONKI FOUNDATION INC	LINCOLN	1 to 500	Miscellaneous schools and instruction	
19	MOODY'S RESTAURANT INC	LINCOLN	1 to 500	Full-service restaurants	
20	COASTAL ENTERPRISES INC	LINCOLN	1 to 500	All other nondepository credit intermediation	
21	BIGELOW LABORATORY FOR OCEAN SCIENC	LINCOLN	1 to 500	Other physical and biological research	
22	ELDERCARE NETWORK OF LINCOLN COUNTY COUNTRY MANOR NURSING HOME	LINCOLN	1 to 500 1 to 500	Assisted living facilities for the elderly Nursing care facilities, skilled nursing	
24	DAMARISCOTTA BANK & TRUST CO.	LINCOLN	1 to 500	Commercial banking	
25	SHAWS SUPERMARKETS INC	LINCOLN	1 to 500	Supermarkets and other grocery stores	
1	RUMFORD PAPER COMPANY	OXFORD	501 to 1,000	Paper, except newsprint, mills	
2	SUNDAY RIVER SKIWAY	OXFORD	501 to 1,000	Skiing facilities	
3	STEPHENS MEMORIAL HOSPITAL	OXFORD	501 to 1,000	General medical and surgical hospitals	
<u>4</u> 5	OXFORD CASINO WAL MART / SAM'S CLUB	OXFORD OXFORD	1 to 500 1 to 500	Casinos, except casino hotels Discount department stores	
6	CENTRAL MAINE HEALTHCARE CORP	OXFORD	1 to 500	General medical and surgical hospitals	
7	HUNTING DEARBORN INC	OXFORD	1 to 500	Precision turned product manufacturing	
8	IRVING FOREST PRODUCTS INC	OXFORD	1 to 500	Sawmills	
9	C N BROWN CO	OXFORD	1 to 500	Fuel dealers	
10	HANNAFORD BROS CO	OXFORD	1 to 500	Supermarkets and other grocery stores	
11	BANCROFT CONTRACTING CORP	OXFORD OXFORD	1 to 500	Industrial building construction Prefabricated wood building manufacturing	
13	KBS BUILDING SYSTEMS INC FRYEBURG ACADEMY	OXFORD	1 to 500 1 to 500	Prefabricated wood building manufacturing Elementary and secondary schools	
14	FRYEBURG FAIR	OXFORD	1 to 500	Promoters with facilities	
15	NEW BALANCE ATHLETIC SHOE INC	OXFORD	1 to 500	Footwear manufacturing	
16	NORWAY SAVINGS BANK	OXFORD	1 to 500	Savings institutions	
17	VICTORIAN VILLA	OXFORD	1 to 500	Nursing care facilities, skilled nursing	
18	MARKET SQUARE HEALTH CARE CTR	OXFORD	1 to 500	Nursing care facilities, skilled nursing	
19 20	RJF KEISER INDUSTRIES LLC MAINE MACHINE PRODUCTS CO	OXFORD OXFORD	1 to 500 1 to 500	Prefabricated wood building manufacturing Machine shops	
20	COMMUNITY CONCEPTS INC	OXFORD	1 to 500	Other social advocacy organizations	
22	LEDGEVIEW NURSING HOME	OXFORD	1 to 500	Nursing care facilities, skilled nursing	
23	RUMFORD COMMUNITY HOME CORP	OXFORD	1 to 500	Nursing care facilities, skilled nursing	
24	GOULD ACADEMY	OXFORD	1 to 500	Elementary and secondary schools	
25	GROVER GUNDRILLING	OXFORD	1 to 500	Machine shops	
1	EASTERN MAINE MEDICAL CENTER	PENOBSCOT	3,501 to 4,000	General medical and surgical hospitals	
2	WAL MART / SAM'S CLUB	PENOBSCOT	1,001 to 1,500	Discount department stores	
3	HANNAFORD BROS CO	PENOBSCOT	501 to 1,000	Supermarkets and other grocery stores	

DANK			ONTHLY EMPLOYMENT BY COUNT EMPLOYMENT RANGE	
RANK 4	NAME L.L.BEAN, INC.	PENOBSCOT PENOBSCOT	501 to 1,000	BUSINESS DESCRIPTION Retail sales
5	ST JOSEPH HOSPITAL INC	PENOBSCOT	501 to 1,000	General medical and surgical hospitals
6	PENOBSCOT COMMUNITY HEALTH CARE	PENOBSCOT	501 to 1,000	Offices of physicians, except mental health
7	ACADIA HOSPITAL CORP	PENOBSCOT	501 to 1,000	Psychiatric and substance abuse hospitals
8	HUSSON UNIVERSITY	PENOBSCOT	501 to 1,000	Colleges and universities
9	EMHS	PENOBSCOT	1 to 500	Office administrative services
10 11	BANGOR SAVINGS BANK BANGOR HISTORIC TRACK INC	PENOBSCOT PENOBSCOT	1 to 500 1 to 500	Savings institutions Racetracks
12	MICRODYNE OUTSOURCING INC	PENOBSCOT	1 to 500	Telemarketing and other contact centers
13	GENERAL ELECTRIC CO	PENOBSCOT	1 to 500	Switchgear and switchboard apparatus mfg.
14	LINCOLN PAPER AND TISSUE LLC	PENOBSCOT	1 to 500	Paper, except newsprint, mills
15	MCDONALD'S RESTAURANT	PENOBSCOT	1 to 500	Limited-service restaurants
16	COMMUNITY HEALTH AND COUNSELING SVC	PENOBSCOT	1 to 500	Other individual and family services
17 18	OHI KINDRED NURSING CENTERS WEST LLC	PENOBSCOT PENOBSCOT	1 to 500 1 to 500	Assisted living facilities for the elderly Nursing care facilities, skilled nursing
19	PENQUIS C.A.P., INC.	PENOBSCOT	1 to 500	Other individual and family services
20	BANGOR HYDRO ELEC CO	PENOBSCOT	1 to 500	Hydroelectric power generation
21	DYSARTS SERVICE INC	PENOBSCOT	1 to 500	Other gasoline stations
22	GREAT NORTHERN PAPER LLC	PENOBSCOT	1 to 500	Newsprint mills
23	SECURITAS SECURITY SERVICES USA INC	PENOBSCOT	1 to 500	Security guards and patrol services
24 25	VERIZON WIRELESS LABREE'S	PENOBSCOT PENOBSCOT	1 to 500 1 to 500	Electronics stores Frozen cakes and other pastries manufacturing
1	HARDWOOD PRODUCTS CO	PISCATAQUIS	1 to 500	Surgical appliance and supplies manufacturing
2	CHARLOTTE WHITE CENTER	PISCATAQUIS	1 to 500	Services for the elderly and disabled
3	TRUE TEXTILES	PISCATAQUIS	1 to 500	Broadwoven fabric mills
4	JSI STORE FIXTURES	PISCATAQUIS	1 to 500	Showcases, partitions, shelving, and lockers
5	DEAN MEMORIAL HOSPITAL & NURSING HO	PISCATAQUIS	1 to 500	General medical and surgical hospitals
6 7	HIBBARD NURSING HOME A E ROBINSON OIL CO INC	PISCATAQUIS PISCATAQUIS	1 to 500 1 to 500	Nursing care facilities, skilled nursing Gasoline stations with convenience stores
8	COUNTRY PRIDE CLEANING SERVICE INC	PISCATAQUIS	1 to 500	Janitorial services
9	PLEASANT RIVER LUMBER COMPANY	PISCATAQUIS	1 to 500	Sawmills
10	SHAWS SUPERMARKETS INC	PISCATAQUIS	1 to 500	Supermarkets and other grocery stores
11	INDIAN HILL TRADING POST	PISCATAQUIS	1 to 500	All other general merchandise stores
12	CARE & COMFORT	PISCATAQUIS	1 to 500	Home health care services
13 14	DAVIS LONG TERM CARE GROUP INC RITE AID OF MAINE INC	PISCATAQUIS PISCATAQUIS	1 to 500 1 to 500	Assisted living facilities for the elderly Pharmacies and drug stores
15	MCDONALD'S RESTAURANT	PISCATAQUIS	1 to 500	Limited-service restaurants
16	TRUE TEXTILES INC	PISCATAQUIS	1 to 500	Office administrative services
17	TRADEWINDS MARKET	PISCATAQUIS	1 to 500	Supermarkets and other grocery stores
18	LUMBRA HARDWOODS INC	PISCATAQUIS	1 to 500	Sawmills
19	PISCATAQUIS REGIONAL YMCA	PISCATAQUIS	1 to 500	Civic and social organizations
20 21	MILLS SHOP N SAVE MCKUSICK PETROLEUM CO	PISCATAQUIS PISCATAQUIS	1 to 500 1 to 500	Supermarkets and other grocery stores Fuel dealers
22	COMMUNITY HEALTH AND COUNSELING SVC	PISCATAQUIS	1 to 500	Other individual and family services
23	GOULETTES IGA FOODLINER	PISCATAQUIS	1 to 500	Supermarkets and other grocery stores
24	BIG MOOSE INN CABINS & CAMPGROUND I	PISCATAQUIS	1 to 500	All other traveler accommodation
25	ROWELL'S GARAGE	PISCATAQUIS	1 to 500	New car dealers
1	BATH IRON WORKS CORPORATION	SAGADAHOC	4,501 to 5,000	Ship building and repairing
3	SEACOAST MANAGEMENT PROVIDENCE SERVICE CORPORATION OF M	SAGADAHOC SAGADAHOC	1 to 500 1 to 500	Assisted living facilities for the elderly Child and youth services
4	TARGET CORPORATION	SAGADAHOC	1 to 500	Discount department stores
5	COMPUTER SCIENCES CORPORATION	SAGADAHOC	1 to 500	Computer facilities management services
6	HANNAFORD BROS CO	SAGADAHOC	1 to 500	Supermarkets and other grocery stores
7	REED & REED INC	SAGADAHOC	1 to 500	Highway, street, and bridge construction
8	SHAWS SUPERMARKETS INC	SAGADAHOC	1 to 500	Supermarkets and other grocery stores
9	HARRY C CROOKER & SONS INC HOME DEPOT USA INC	SAGADAHOC SAGADAHOC	1 to 500 1 to 500	Highway, street, and bridge construction Home centers
11	BATH AREA FAMILY Y M C A	SAGADAHOC	1 to 500	Civic and social organizations
12	HILLHOUSE INC	SAGADAHOC	1 to 500	Assisted living facilities for the elderly
13	HYDE SCHOOL	SAGADAHOC	1 to 500	Elementary and secondary schools
14	ELMHURST INC	SAGADAHOC	1 to 500	Vocational rehabilitation services
15	BATH SAVINGS INSTITUTION	SAGADAHOC	1 to 500	Savings institutions
16 17	INDEPENDENCE ASSOCIATION INC NEWMAN CONCRETE SERVICES INC	SAGADAHOC SAGADAHOC	1 to 500 1 to 500	Vocational rehabilitation services Nonresidential poured foundation contractors
18	LITTLE CAESARS	SAGADAHOC	1 to 500	Limited-service restaurants
19	F H C INC	SAGADAHOC	1 to 500	Electromedical apparatus manufacturing
20	WRIGHT PIERCE	SAGADAHOC	1 to 500	Engineering services
21	KINDRED NURSING CENTERS WEST LLC	SAGADAHOC	1 to 500	Nursing care facilities, skilled nursing
22	WALTZ LONG TERM CARE PHARMACY	SAGADAHOC	1 to 500	Pharmacies and drug stores
23 24	ACADIA AUTO AUCTIONS SEA DOG VENTURES INC	SAGADAHOC SAGADAHOC	1 to 500	Wholesale trade agents and brokers Full-service restaurants
25	ADVANCE AUTO SALES INC	SAGADAHOC	1 to 500 1 to 500	New car dealers
1	CIANBRO CORPORATION	SOMERSET	501 to 1,000	Highway, street, and bridge construction
2	S D WARREN	SOMERSET	501 to 1,000	Paper, except newsprint, mills
3	NEW BALANCE ATHLETIC SHOE INC	SOMERSET	501 to 1,000	Footwear manufacturing
4	REDINGTON FAIRVIEW GENERAL HOSPITAL	SOMERSET	501 to 1,000	General medical and surgical hospitals

99		TOP 25 PRIVATE EMPLOYERS IN MAINE BY AVERAGE MONTHLY EMPLOYMENT BY COUNTY (4TH QUARTER 2012)					
6 NORTH COUNTRY ASSOCIATE 7 SPEASTORY MATERIAL STORY 8 NOT THE A SPICIALITY AMPRICAS CORD 8 NOT THE A SPICIALITY AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 11 NO SECKNAP AMPRICAS CORD 11 NO SECKNAP AMPRICAS CORD 12 NO SECKNAP AMPRICAS CORD 13 SECKNAP AMPRICAS CORD 14 NO SECKNAP AMPRICAS CORD 15 NO SECKNAP AMPRICAS CORD 16 SECKNAP AMPRICAS CORD 17 NO SECKNAP AMPRICAS CORD 18 NO SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD 11 NO SECKNAP AMPRICAS CORD 11 NO SECKNAP AMPRICAS CORD 12 NO SECKNAP AMPRICAS CORD 13 SECKNAP AMPRICAS CORD 14 NO SECKNAP AMPRICAS CORD 15 NO SECKNAP AMPRICAS CORD 16 NO SECKNAP AMPRICAS CORD 16 NO SECKNAP AMPRICAS CORD 17 NO SECKNAP AMPRICAS CORD 18 SECKNAP AMPRICAS CORD 18 SECKNAP AMPRICAS CORD 18 SECKNAP AMPRICAS CORD 18 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 19 SECKNAP AMPRICAS CORD 10 SECKNAP AMPRICAS CORD	RANK	NAME	COUNTY	EMPLOYMENT RANGE	BUSINESS DESCRIPTION		
2	5	WAL MART / SAM'S CLUB	SOMERSET	501 to 1,000	Discount department stores		
8 ULF FIRE & STOLINEY AMPRICAL COPPE 9 STULIS INC.		NORTH COUNTRY ASSOC INC	SOMERSET	1 to 500	Nursing care facilities, skilled nursing		
9		SEBASTICOOK VALLEY HEALTH	SOMERSET				
200 ADMINISTRATION CONTROLLED CONTRO					Other communications equipment manufacturing		
11 MARSON PAPER RINDUTINES SOMESET 10 500 Receptor miles							
22 CATHOLIC CHARITIES MANRE SOMESSET 10 500 Child and youth percess					1		
14 HOME POR ADD REALING							
14							
15 MERCHACK BEVELOPMENT INC SOMESSET 10 500 Leather and hild state (line) facilities for the eleierly 1							
10 MEDICAL CARE DEVELOPMENT INC SOMESET 10 500 Assisted long facilities for the elderly 12 MAINE CERTARE HISTITUTE SOMESET 10 500 Sonog institutions 13 500 Sonog institutions 13 500 Sonog institutions 14 500 Sonog institutions 15 500 Sono							
17 MAINE CENTRAL INSTITUTE SOMERSET 1 to 500 Elementary and secondary schools					,		
18 SCOMMERCE MASANINES SAME, THE 19 CECARA RIGIG CENTER SOMERSET 10 COOR 20 AT WORK PRESONNEL SERVICES 50MERSET 10 500 Temporary help services 12 CIANARO CELIPHATE ILL 22 PITTSHELD RIGHAR RIVINING 23 AT WORK PRESONNEL SERVICES 30MERSET 10 500 Temporary help services 12 CIANARO CELIPHATE ILL 23 CIACLES 24 PITTSHELD RIGHAR RIVINISMO 30MERSET 10 500 Marriag are facilities, skilled murring 25 CIACLES 26 CIACLES 27 CIACLES 28 CIACLES 28 CIACLES 29 CIACLES 20 CIACLES 21 CIACLES 22 CIACLES 23 CIACLES 24 CIACLES 25 CIACLES 25 CIACLES 26 CIACLES 26 CIACLES 27 CIACLES 28 CIACLES 29 CIACLES 20 CIAC					·		
10 ECOMP RIDGE CENTRE SOMERSET 1 to 500 Nursing car facilities, sidiled nursing							
20					· ·		
22 PITSTER DETAILS & NUMBERS 10 500							
22 CIRCLE							
CARLET K. SOMERSET		-					
CARRENT RUCKINN INC. RICHARD SOMERSET 10 500 Other specialized trucking, local							
Tent					†		
1 INA CARD SERVICES NA		*					
2 WALDO_COUNTY_GERERAL_HOSPITAL WALDO SQ1 to 1.000 Office administrative services					1		
ATHENAMENTH INC				· ·			
4 GROUP HOME FOUNDATION INC.							
5							
6							
8	6	HANNAFORD BROS CO	WALDO	1 to 500			
9 BANK OF AMERICA NA WALDD	7	SWEETSER	WALDO	1 to 500			
10 PENOBSCOT FROZEN FOODS WALDO	8	PRIDE MANUFACTURING COMPANY LLC	WALDO	1 to 500	Miscellaneous wood product manufacturing		
11 TALL PINES HEATH-CARE INC	9	BANK OF AMERICA NA	WALDO	1 to 500	Commercial banking		
12 MATHEWS ROTHERS CO	10	PENOBSCOT FROZEN FOODS	WALDO	1 to 500	Frozen fruit and vegetable manufacturing		
13 MARINE HARVEST USA, LLC	11	TALL PINES HEALTHCARE INC	WALDO	1 to 500	Assisted living facilities for the elderly		
14 ROBBINS LUMBER INC		MATHEWS BROTHERS CO		1 to 500	Wood window and door manufacturing		
15							
16 HARBOR HILL							
17 SEQUELCARE OF MAINE LLC							
18 HARBOR SCHOOLS OF MAINE							
10							
20							
PAMILTON MARINE INC							
BELFAST COOPERATIVE STORE					,		
POINT LOOKOUT RESORT WALDO 1 to 500 Hotels and motels, except casino hotels							
24 MCDONALDS WALDO 1 to 500 Ulmited-service restaurants 25 VIKING INC WALDO 1 to 500 Other building material dealers 1 DOMTAR MAINE CORP WASHINGTON 1 to 500 Pulp mills 2 WHITNEY ORIGINALS INC WASHINGTON 1 to 500 All other miscellaneous manufacturing 3 CALAIS REGIONAL HOSPITAL WASHINGTON 1 to 500 General medical and surgical hospitals 4 DOWN EAST COMMUNITY HOSPITAL WASHINGTON 1 to 500 General medical and surgical hospitals 5 WAL MART / SAM'S CLUB WASHINGTON 1 to 500 General medical and surgical hospitals 6 JASPER WYMANA & SON INC WASHINGTON 1 to 500 Discount department stores WASHINGTON 1 to 500 Frozen fruit and vegetable manufacturing 7 MACHIAS SAVINGS BANK WASHINGTON 1 to 500 Savings institutions 8 WORCESTER WREATH CO WASHINGTON 1 to 500 Savings institutions 8 WORCESTER WREATH CO WASHINGTON 1 to 500 Savings institutions 1 to 500 Savi							
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	TOP 25 PRIVATE EMPLOYERS IN MAINE BY AVERAGE MONTHLY EMPLOYMENT BY COUNTY (4TH QUARTER 2012)				
RANK	NAME	COUNTY	EMPLOYMENT RANGE	BUSINESS DESCRIPTION	
6	UNIVERSITY OF NEW ENGLAND	YORK	501 to 1,000	Colleges and universities	
7	SHAWS SUPERMARKETS INC	YORK	501 to 1,000	Supermarkets and other grocery stores	
8	WAL MART / SAM'S CLUB	YORK	501 to 1,000	Discount department stores	
9	GENERAL DYNAMICS ARMAMENT SYSTMS IN	YORK	1 to 500	Small arms and ordnance manufacturing	
10	PERRIER GROUP-POLAND SPRING	YORK	1 to 500	Bottled water manufacturing	
11	CAMP WABAN	YORK	1 to 500	Residential developmental disability homes	
12	CORNING INCORPORATED	YORK	1 to 500	All other plastics product manufacturing	
13	KITTERY TRADING POST	YORK	1 to 500	Sporting goods stores	
14	COUNSELING SERVICES INC	YORK	1 to 500	Outpatient mental health centers	
15	KENNEBUNK SAVINGS BANK	YORK	1 to 500	Savings institutions	
16	COMMUNITY PARTNERS INC	YORK	1 to 500	Residential developmental disability homes	
17	A V X TANTALUM CORP	YORK	1 to 500	Capacitor, resistor, and inductor mfg.	
18	SWEETSER	YORK	1 to 500	Residential mental and substance abuse care	
19	HUSSEY SEATING CO	YORK	1 to 500	Institutional furniture manufacturing	
20	THORNTON ACADEMY	YORK	1 to 500	Elementary and secondary schools	
21	STONEWALL KITCHEN LLC	YORK	1 to 500	Fruit and vegetable canning	
22	YORK COUNTY COMMUNITY ACTION CORP	YORK	1 to 500	Other social advocacy organizations	
23	Debtor in Possession	YORK	1 to 500	Commercial bakeries	
24	WILLIAM ARTHUR INC	YORK	1 to 500	Stationery product manufacturing	
25	MCDONALDS	YORK	1 to 500	Limited-service restaurants	